



|               | JOINT COMMISSIONING COMMITTEE                                 |  |  |
|---------------|---|--|--|
| MEETING:      | Fourth Meeting in Public of the Joint Commissioning Committee |  |  |
| MEETING DATE: | Thursday 8 October 2015                                       |  |  |
| VENUE:        | Board Room, Health Place, Brigg                               |  |  |
| TIME:         | 13:15   |  |  |

| PRESENT:                     |  |                            |
|------------------------------|--|----------------------------|
| NAME                         | TITLE  | SERVICE/AGENCY             |
| Ian Reekie (IR)              | Chair/CCG Lay Member, Patient & Public         | NHS North Lincolnshire CCG |
|                              | Involvement                                    |                            |
| Dr Andrew Lee <i>(AL)</i>    | CCG Member/General Practitioner                | NHS North Lincolnshire CCG |
| Allison Cooke (AC)           | Chief Officer                                  | NHS North Lincolnshire CCG |
| Therese Paskell (TP)         | Chief Finance Officer & Business Support       | NHS North Lincolnshire CCG |
| Caroline Briggs (CB)         | Director of Commissioning                      | NHS North Lincolnshire CCG |
| Paul Evans (PE)              | CCG Lay Member, Governance                     | NHS North Lincolnshire CCG |
| Professor John Mayberry (JM) | Secondary Care Doctor                          | NHS North Lincolnshire CCG |
| Frances Cunning (FC)         | Director of Public Health                      | North Lincolnshire Council |
| Dr Wendy Barker (WB)         | Deputy Director of Nursing                     | NHS England – North        |
|                              |  | (Yorkshire and the Humber) |
| IN ATTENDANCE:               |  |                            |
| Clare Smith (CS)             | PA (Note Taker)                                | NHS North Lincolnshire CCG |
| John Pougher (JoP)           | Assistant Senior Officer, Quality & Assurance  | NHS North Lincolnshire CCG |
|                              | In attendance for all items                    |                            |
| Helen Phillips (HP)          | Assistant Primary Care Contract Manager        | NHS England – North        |
|                              | In attendance for all items, on behalf of Mark | (Yorkshire and the Humber) |
|                              | Janvier  |                            |

| APOLOGIES:                 |   |   |  |  |
|----------------------------|---|---|--|--|
| NAME                       | TITLE   | SERVICE/AGENCY                                    |  |  |
| Dr Margaret Sanderson (MS) | CCG Chair/General Practitioner                        | NHS North Lincolnshire CCG                        |  |  |
| Catherine Wylie (CW)       | Director of Risk & Quality Assurance/<br>Nurse Member | NHS North Lincolnshire CCG                        |  |  |
| Mark Janvier (MJ)          | Head of Operations and Delivery                       | NHS England – North<br>(Yorkshire and the Humber) |  |  |
| Julia Pollock (JuP)        | Chair   | Healthwatch North<br>Lincolnshire                 |  |  |

| SUMMARY OF DISCUSSION  | DECISION/ACTION<br>(including timescale for completion<br>or update) | LEAD  |
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| 1.0 WELCOME, ANNOUNCEMENTS, APOLOGIES AND QUORACY                  |  |       |
| IR welcomed all attendees to the fourth meeting 'in public' of the | Decision: Noted  | Chair |
| Joint Commissioning Committee. It was noted that the meeting was   |  |       |
| a meeting in public, and not a public meeting, therefore there was |  |       |
| no public question time as part of the agenda. It was highlighted  |  |       |

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| that any questions could be raised at the CCG Governing Body meeting, as part of public question time, at 14:00.  |   |        |
| Apologies were noted, as detailed above. It was noted that the meeting was quorate to proceed.  |   |        |
| 2.0 DECLARATION OF INTERESTS  | •   |        |
| IR invited those with any Declarations of Interest in relation to the agenda or not previously declared, to make them known to the meeting. No declarations were received.  | Decision: Noted   | Chair  |
| IR welcomed Dr Wendy Barker, Deputy Director of Nursing, NHS<br>England – North (Yorkshire and the Humber) to her first meeting. It<br>was noted that Dr Barker and Mark Janvier, Head of Operations and<br>Delivery, NHS England – North (Yorkshire and the Humber) would  |   |        |
| be the NHS England representatives, at future meetings.           Joint         Commissioning         Declaration of Interests  |   |        |
| Committee Member           Dr Wendy Barker              • No Declaration  |   |        |
|   |   |        |
| 3.0 MINUTES OF THE MEETING HELD ON 13 AUGUST 2015   | Decision: Noted   | Chair  |
| The minutes were accepted as an accurate record of the meeting.   | Decision: Noted   | Chair  |
| Item 7.2: Primary Care Performance Dashboard – NHS England  |   |        |
| Indicator Summary (page 5)  |   |        |
| PE queried the use of the term 'standard errors' from the national  |   |        |
| mean, and whether it should be 'standard deviations'. It was  |   |        |
| highlighted that the term 'standard errors' had been used in the  |   |        |
| minutes, as it was used in the commentary in the report. When the   |   |        |
| discussion took place during the meeting, the term 'standard  |   |        |
| deviations' had been used.<br>4.0 MATTERS ARISING (NOT COVERED ON THE AGENDA)   |   |        |
| It was noted that the actions highlighted on 13 August 2015 had   | Decision: Noted   | Chair  |
| been completed, and were picked up via the agenda.  | Decision. Noted   | Chan   |
| 5.0 PERFORMANCE   |   |        |
| 5.1 PRIMARY CARE PERFORMANCE DASHBOARD  |   |        |
| 5.2 IPSOS MORI GP PATIENT SURVEY: JULY 2015   |   |        |
| Item 5.1: Primary Care Performance Dashboard  | <b>Decision:</b> The Joint  | CFO&BS |
| TP presented Item 5.1 and the report was taken as 'read'. The primary care performance dashboard provided (subject to on-going development and feedback) a key element of a dedicated performance reporting and assurance framework for primary care.   | Commissioning Committee:<br>• Reviewed and noted the<br>Primary Care<br>Performance Dashboard<br>report |        |
| The dashboard was populated with General Practice high level<br>indicators and CCG performance measures which form part of the<br>Primary Medical Services Assurance Framework. The performance<br>data used had been taken from the Primary Care Web Tool.   | Action: Amendments to be<br>made to future reports, as<br>highlighted/identified                        |        |
| The dashboard indicators (part 1) had been grouped into five NHS outcome framework domains. Where a practice outlier exists from the national average, this would be highlighted in red by GP practice. The indicators in part 1 had not been updated from the August meeting, as they are updated every six months by NHS England, the next update would be in December. |   |        |

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| <ul> <li>GP practice development plans are produced, supported by the CCG and NHS England, using the underlying indicators within the dashboard.</li> <li>Specific areas highlighted/discussed: <ul> <li>It was queried whether the 'current domain indicator details' that had been attached as an appendix could be incorporated into the report</li> <li>The Primary Care Web Tool has been developed to support the delivery of primary medical services <ul> <li>Indicators are grouped across the NHS Outcome Framework domains</li> <li>The tool has identified three North Lincolnshire practices that have six or more outlying indicators from the five domains</li> <li>Discussion took place regarding action to be taken by the CCG once six or more outlying indicators are identified</li> <li>It was explained that any highlighted practice information would be triangulated with other intelligence, prior to making contact with the practice</li> </ul> </li> <li>Each practice with outlying indicators, are greater than two standard errors from the national mean</li> <li>Discussion took place regarding the use of the terms 'errors' and 'deviations'. It was suggested that an explanation should be added to future reports</li> <li>Discussion took place regarding the use of the terms 'errors' and 'deviations'. It was suggested that an explanation should be discussed at the Primary Care Development Group</li> </ul> </li> </ul> | or update)  |       |
| <ul> <li>Item 5.2: Ipsos Mori GP Patient Survey: July 2015</li> <li>IR presented Item 5.2 and the report was taken as 'read'. The GP Patient Survey (GPPS) is an England-wide survey, providing practice-level data about patients' experiences of their GP practices.</li> <li>Specific areas highlighted/discussed: <ul> <li>The data in the slide pack is based on the July 2015 GPPS publication. This combines two waves of fieldwork, from July to September 2014 and January to March 2015, providing practice-level data</li> <li>In the NHS North Lincolnshire CCG, 6,139 questionnaires were sent out, and 2,268 were returned completed. This represented a response rate of 37%</li> <li>The GP Patient Survey measured patient experiences across a range of topics, including: <ul> <li>Making appointments</li> <li>Perceptions of care at appointments</li> <li>Out-of-hours services</li> </ul> </li> <li>The GP Patient Survey provides data at practice level using a consistent methodology, comparable across organisations and over time</li> </ul> </li> </ul>   | <ul> <li>Decision: The Joint<br/>Commissioning Committee:</li> <li>Received and noted the<br/>Ipsos Mori GP Patient<br/>Survey: July 2015</li> <li>Referred the survey<br/>results to the CCG Quality<br/>Group for further<br/>detailed consideration</li> <li>Agreed that the survey<br/>results should be sent to<br/>the North Lincolnshire GP<br/>Practice Managers and<br/>the Patient Participation<br/>Group Chairs Group, for<br/>information</li> </ul> | Chair |

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| <ul> <li>Sample sizes at practice level are relatively small</li> <li>The survey does not include qualitative data which limits the detail provided by the results</li> <li>The data is provided twice a year rather than in real time</li> <li>However, given the consistency of the survey across organisations and over time, GPPS can be used as one element of evidence</li> <li>It can be triangulated with other sources of feedback, such as from Patient Participation Groups, local surveys and the Friends and Family Test, to develop a fuller picture of patient journeys</li> <li>The slide pack is intended to assist this triangulation of data. It aims to highlight where there may be a need for further exploration</li> <li>Practices and CCGs can then discuss the findings further and triangulate them with other data, in order to identify potential improvements and highlight best practice</li> <li>Survey results         <ul> <li>Overall experience of GP surgery (<i>slides 8 – 12</i>)</li> <li>Access to GP services (<i>slides 13 – 19</i>)</li> <li>Making an appointment (<i>slides 20 – 27</i>)</li> <li>Waiting times at the GP surgery (<i>slides 28 – 30</i>)</li> <li>Perceptions of care at patients' last GP appointment (<i>slides 31 – 34</i>)</li> <li>Perceptions of care at patients' last nurse appointment (<i>slides 35 – 38</i>)</li> <li>Satisfaction with the practice's opening hours (<i>slides 39 – 41</i>)</li> <li>Out-of-hours GP services (<i>slides 42 – 44</i>)</li> <li>Statistical reliability (<i>slides 45 – 46</i>)</li> </ul> </li> <li>It was agreed that further triangulation was required to see if the survey highlighted the same practices, as identified in the Primary Care Performance Dashboard</li> </ul> |  |        |  |
| 6.1 GP FRIENDS AND FAMILY TEST RESULTS<br>6.2 PATIENT PARTICIPATION CONTRACT COMPLIANCE UPD<br>6.3 RISK REGISTER   | ATE  |        |  |
| Item 6.1: GP Friends and Family Test Results<br>JP presented Item 6.1 and the report was taken as 'read'. The report<br>highlighted the initial results for the North Lincolnshire GP Friends<br>and Family Test 2015. The Friends and Family Test for GPs is part of<br>a national programme designed to enable patients to provide<br>feedback on their experience that can be used to improve services.<br>Participation in the scheme is mandatory for all practices and is part<br>of their contract. Practices that do not submit results or insufficient<br>number of results on a regular basis will be subject to a warning<br>notice and may be deemed to be in breach of contract.<br>NHS England has been collating results for all General Practices<br>since April 2015 (following a trial period). A simple question is<br>asked: 'if the patient is likely to recommend the practice'. The<br>responses are 'Extremely Likely'; 'Likely'; 'Neither Likely nor  | <ul> <li>Decision: The Joint<br/>Commissioning Committee:</li> <li>Received and noted the<br/>GP Friends and Family<br/>Test Results report</li> </ul> | ASOQ&A |  |

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| Unlikely'; 'Unlikely'; 'Extremely Unlikely' or 'don't know'. There<br>should be at least one supplementary question asked by the<br>practice. The follow up supplementary question(s) allows the<br>practice to look at the specific issues raised by service users in<br>detail, and identify actions to make improvements in a swift and<br>effective manner. NHS England is not aware of the supplementary<br>questions being asked by practices.  |   |       |
| The scores for each practice, in addition to numbers of responses<br>submitted are published on a national public website. Results are<br>not calculated for any practice submitting fewer than 5 responses in<br>any one month period. Practices must also publish their own results<br>locally.   |   |       |
| The table in the report presented the early results for North Lincolnshire practices. These results are based on an average score over a period of 4 months for submission rates, and an average of 3 months for satisfaction rates. The score for satisfaction is based on percentage of patients who responded as 'extremely likely' or 'likely' to recommend the practice. Satisfaction scores for North Lincolnshire CCG are generally in line with national averages: latest results put the North Lincolnshire CCG score at 91% and the national average at 89%.  |   |       |
| It was noted that caution must be exercised when interpreting results that deal with small numbers over a short period of time.   |   |       |
| Whilst the scores are not meant as a 'performance tool', members<br>of the public are advised to take them into account when choosing<br>to join or evaluate a practice.  |   |       |
| <ul> <li>Specific areas highlighted/discussed:</li> <li>It was noted that the GP Friends and Family Test results also formed part of the triangulation process</li> <li>The imminent deployment of Elephant Kiosks in each GP practice may aid patient participation</li> </ul>   |   |       |
| <b>Item 6.2: Patient Participation Contract Compliance Update</b><br>IR provided a verbal update. It was noted that over the past 18<br>months the CCG has been working closely with Healthwatch North<br>Lincolnshire on the delivery of a support programme for patient<br>participation groups (PPGs) in GP practices.   | <ul><li><b>Decision:</b> The Joint</li><li>Commissioning Committee:</li><li>Noted the verbal update</li></ul> | Chair |
| Eighteen of the nineteen practices have some form of PPG in place.<br>Only the Barnetby Medical Centre has still not developed a PPG, but<br>the practice manager is taking steps to commence one. The PPGs at<br>the Church Lane Medical Centre and the Kirton Lindsey Surgery<br>have only recently become fully established, and support is being<br>offered by the CCG and Healthwatch North Lincolnshire. There is no<br>requirement for PPGs to meet face to face and several practices<br>have wholly virtual groups or virtual groups to supplement face to<br>face meetings. Some concern exists as to whether some of these<br>virtual groups fully meet contractual requirements and in these<br>cases further assurance will be sought from practice managers and |   |       |

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| support will be offered where necessary.  | or update)  |        |
| <b>Item 6.3: Risk Register</b><br>TP advised that to date, she had been unable to obtain a primary<br>care specific risk register from NHS England. After discussion it was<br>agreed that an update could be included in the NHS England update<br>report at future meetings.  | Decision: The Joint<br>Commissioning Committee:<br>• Noted the update   | CFO&BS |
| 7.0 WORKFORCE   |   |        |
| <ul> <li>7.1 GP PRACTICE CLINICAL WORKFORCE SURVEY</li> <li>Item 7.1: GP Practice Clinical Workforce Survey</li> <li>JP presented Item 7.1 and the report was taken as 'read'. The report provided an overview of the current composition of the general practice clinical workforce, with a view to quantifying the primary care workforce challenges North Lincolnshire is facing.</li> <li>Specific areas highlighted/discussed:         <ul> <li>Probably the most striking feature of the survey results is the age profile of the clinical workforce. Of the 61.7 whole time equivalent (WTE) GP partners practicing in North Lincolnshire, 23.6 WTE or 38.3% are over the age of 55 with a further 30.9% being over 45. With the current national shortage of GPs the recruitment challenges facing North Lincolnshire practices are therefore likely to escalate in the fairly immediate future. On the plus side, 69.3% of salaried GPs are under the age of 45, but this still means that of the 82.2 WTE GPs permanently practicing in North Lincolnshire 29.9% are over 55 years old. The GP age profile is mirrored among other clinical groups but is generally less pronounced. However of the 53.7 WTE nurse workforce, 27.6% are over the age of 55</li> <li>It was noted that the Healthy Lives, Healthy Futures Workforce Group were looking at workforce information and capacity and demand from all sectors across Northern Lincolnshire</li> <li>It was suggested that a further piece of work in relation to capacity and demand specific to primary care should be considered at a future Joint Commissioning Committee meeting</li> <li>It was highlighted that some practices were unable to access the Primary Care Web Tool Workforce Module, used by practices to input workforce information. It was queried whether the Healthy Lives, Healthy Futures Workforce Group could investigate further</li> </ul></li></ul> | <ul> <li>Decision: The Joint<br/>Commissioning Committee:</li> <li>Received and noted the<br/>aggregate results of the<br/>GP practice clinical<br/>workforce survey</li> <li>Referred the practice<br/>level data to the Primary<br/>Care Development Group<br/>and the Healthy Lives,<br/>Healthy Futures<br/>Workforce and<br/>Organisational<br/>Development Group for<br/>detailed consideration</li> <li>Requested the<br/>production of a further<br/>report covering other<br/>aspects of primary care<br/>capacity and demand for<br/>consideration at a future<br/>meeting</li> </ul> | ASOQ&A |
| 8.0 NHS ENGLAND<br>8.1 UPDATE   |   |        |
| <ul> <li>WB and HP presented Item 8.1 and the report was taken as 'read'. The report updated the committee on outstanding matters pertaining to primary medical care within North Lincolnshire, and presented one item for a decision to be made.</li> <li>Request from Cedar Medical Practice to change their practice boundary</li> <li>An application was received from Cedar Medical Practice on 4 August 2015 to change their existing practice boundary as soon as is deemed possible. The application has been requested as the</li> </ul>   | Decision: The Joint<br>Commissioning Committee:<br>Authorised the Joint<br>Committee Chair, the<br>CCG Chief Officer and<br>NHS England to approve<br>the change to the<br>practice boundary once<br>sufficient assurance is<br>received regarding the  | DDoN   |

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| practice have seen a recent increase in their patient list size of<br>approximately 600 patients, which is affecting the demand on | future provision of<br>primary medical services |      |
|  |   |      |
| services provided by the practice. The practice feels that by having a   | to the nursing/residential                      |      |
| clearly demarcated practice boundary it will enable them to help   | care homes currently                            |      |
| identify those patients who need the most help. The practice have<br>stipulated that in the event of such a boundary change being  | served by the Cedar<br>Medical Practice.        |      |
| agreed, current patients registered at the practice who reside   | Medical Flactice.                               |      |
| outside the proposed boundary will not be affected and that  |   |      |
| immediate family members of existing patients will still be able to  |   |      |
| register at the practice.  |   |      |
|  |   |      |
| Cedar Medical Practice is based at 275 Ashby Road, Scunthorpe,   |   |      |
| DN16 2AB and has a branch surgery based at the Ironstone Centre,   |   |      |
| West Street, Scunthorpe, North Lincolnshire, DN15 6HX.   |   |      |
|  |   |      |
| Specific areas highlighted/discussed:  |   |      |
| • All GP practices in North Lincolnshire, the Local Medical  |   |      |
| Committee (LMC) and Healthwatch have been consulted.   |   |      |
| Following on from the consultation the only comment  |   |      |
| received was from Cambridge Avenue Medical Centre who  |   |      |
| stated that they had no objections to the proposed change  |   |      |
| Three nursing or residential homes are affected by the proposal:   |   |      |
| proposal:<br>o Haverholme House, Appleby   |   |      |
| <ul> <li>Holly House, Burringham</li> </ul>  |   |      |
| <ul> <li>Norwood House, Gunness</li> </ul>   |   |      |
| <ul> <li>It was suggested that the</li> </ul>  |   |      |
| nursing/residential homes should be  |   |      |
| contacted to see which GP Practices the  |   |      |
| residents were registered with   |   |      |
| Other practices within North Lincolnshire which currently  |   |      |
| include Scunthorpe in their inner practice boundary and  |   |      |
| are therefore available for new patient registrations are:   |   |      |
| o Church Lane Medical Centre   |   |      |
| o Ancora Medical Practice  |   |      |
| Birches Medical Practice     West Common Lang Teaching Practice  |   |      |
| <ul> <li>West Common Lane Teaching Practice</li> <li>Market Hill 8-8</li> </ul>  |   |      |
| Recommendation from NHS England  |   |      |
| • Based on the information, it is apparent that the  |   |      |
| list size has increased significantly since 2014.  |   |      |
| There are a number of other GP practices within  |   |      |
| North Lincolnshire that cover the whole of the   |   |      |
| Scunthorpe area. On this basis NHS England has   |   |      |
| no objection to the request, but would   |   |      |
| recommend that North Lincolnshire CCG considers  |   |      |
| the highlighted factors and local intelligence and   |   |      |
| knowledge within the area to decide whether to   |   |      |
| approve the application  |   |      |
| • Discussion took place regarding the closure of the Cauvery   |   |      |
| Medical Practice on 31 October 2014  |   |      |
| <ul> <li>It was agreed that further information was</li> </ul>   |   |      |
| required to compare the practice list movement   |   |      |
| over the previous year within the Scunthorpe   |   |      |

| SUMMARY O  | FDISCUSSION  | DECISION/ACTION<br>(including timescale for completion                                | LEAD |
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| <ul> <li>Discinction</li> <li>relation</li> </ul>  | boundary area, since the closure of Cauvery<br>Medical Practice on the 31 October 2014<br>development of the Care Networks was discussed<br>ussion took place regarding the national signal in<br>tion to GP practice boundaries, and the potential for a<br>ber of applications in the future   | or update) Decision: The Joint  |      |
| From the No<br>bids against t<br>bids related t  | rth Lincolnshire locality, NHS England received sixteen<br>he General Practice Infrastructure Fund. Three of these<br>o CCG bids for WIFI/IT improvements.   | Commissioning Committee:<br>• Noted the Primary Care<br>Infrastructure Fund<br>update |      |
|  | our approval categories:   | Action: Clear approval criteria   |      |
| Category 1<br>Category 2   | Support as a Priority Investment in 2015/16Supported subject to due diligenceSupport as a Priority Investment in 2015/16, subject to   | to be developed, prior to further decisions being made                                |      |
| cutegory 2   | clarifications<br>Supported subject to further discussion around the scheme and<br>due diligence   |   |      |
| Category 3   | Support in principle, but further work required and defer<br>A number of bids are recognised as potentially strategically<br>important but have been assessed as requiring further work to<br>establish viability and/or affordability to be progressed in 16/17.<br>Such further work may include:<br>• clarification of CCG support and strategic alignment;<br>• business case development;<br>• planning applications;<br>• value for money and affordability checks;  |   |      |
| Category 4   | public consultation;  Not supported  |   |      |
| <ul> <li>Four</li> <li>Four</li> <li>Eigh</li> <li>Progress</li> <li>The be restricted by the restricted of restricted by the restricted</li></ul> | broved as highlighted in the report<br>bids supported as Category 1<br>bids supported as Category 3<br>t bids not supported as Category 4<br>CCG will need to progress its three bids. Funding will<br>beleased when available<br>in the revenue costs listed against the CCG bids, the<br>should only fund the IT costs as depreciation and rate<br>eturn are not applicable as the asset is not owned by<br>NHS<br>all successful Category 1 and 2 bids which related to an<br>rovement grant, practices have been contacted to<br>er additional information. Improvement Grants will be<br>led, as per the Premises Directions, at 66% so practices<br>need to pick up 34% of the cost. South Axholme<br>tice has confirmed they are happy with the awarded |   |      |
| fund<br>Criteria for th<br>• Disc  | ling<br>e approval of bids<br>ussion took place regarding the criteria for the   |   |      |
| appr   | roval process for future bids. It was agreed that the roval of bids needed to support and link with the vision he Healthy Lives, Healthy Futures programme. HP   |   |      |

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| criteria and share        | , if require |  |                 |       |
|                           |              | tion to the revenue costs and  |                 |       |
| implications was i        | requested    |  |                 |       |
| 9.0 ANY OTHER BUSINI      | SS           |  |                 |       |
| Urgent Items by Pri       | ior Notice   |  |                 |       |
| Nothing discussed.        |              |  | Decision: Noted | Chair |
| 10.0 DATE AND TIME OF     | NEXT PU      | BLIC MEETING   |                 |       |
|                           |              |  | Decision: Noted | Chair |
| Date                      | Time         | Venue  |                 |       |
| Thursday 14 January 2016  | 13:00        | Board Room, Health Place, Brigg                                      |                 |       |
| Thursday 10 March 2016    | 13:00        | Board Room, Health Place, Brigg                                      |                 |       |
| Thursday 12 May 2016      | 13:00        | Board Room, Health Place, Brigg                                      |                 |       |
| Thursday 14 July 2016     | 13:00        | Board Room, Health Place, Brigg                                      |                 |       |
| Thursday 8 September 2016 | 13:00        | Board Room, Health Place, Brigg                                      |                 |       |
| Thursday 10 November 2016 | 13:00        | Board Room, Health Place, Brigg                                      |                 |       |