MEETING:	26 <sup>th</sup> Meeting in Public of the NHS North Lincolnshire Clinical Commissioning Group Governing Body	NHS North Lincolnshire
MEETING DATE:	Thursday 14 April 2016	Clinical Commissioning Group
VENUE:	Board Room, Health Place, Brigg	GOVERNING BODY
TIME:	13:30	

PRESENT:			
NAME	TITLE	SERVICE/AGENCY	
Dr Margaret Sanderson (MS)	CCG Chair/General Practitioner	NHS North Lincolnshire CCG	
Ian Reekie (IR)	CCG Lay Member, Patient & Public Involvement/Vice CCG Chair	NHS North Lincolnshire CCG	
Liane Langdon (LL)	Chief Officer	NHS North Lincolnshire CCG	
Kieran Lappin (KL)	Interim Chief Finance Officer and Business Support	NHS North Lincolnshire CCG	
Catherine Wylie (CW)	Director of Risk & Quality Assurance/ Nurse Member	NHS North Lincolnshire CCG	
Caroline Briggs (CB)	Director of Commissioning	NHS North Lincolnshire CCG	
Dr Robert Jaggs-Fowler (RJF)	CCG Member/General Practitioner/Medical Director	NHS North Lincolnshire CCG	
Dr James Mbugua (JMb)	CCG Member/General Practitioner	NHS North Lincolnshire CCG	
Dr Nick Stewart (NS)	CCG Member/General Practitioner In attendance from Item 8.4 onwards	NHS North Lincolnshire CCG	
Dr Andrew Lee (AL)	CCG Member/General Practitioner	NHS North Lincolnshire CCG	
Paul Evans (PE)	CCG Lay Member, Governance	NHS North Lincolnshire CCG	
Rose Dunlop (RD)	Consultant in Public Health	North Lincolnshire Council	
IN ATTENDANCE:			
Clare Smith (CS)	PA (Note Taker)	NHS North Lincolnshire CCG	
John Pougher (JP)	Assistant Senior Officer, Quality & Assurance In attendance for Item 8.1 only	NHS North Lincolnshire CCG	
Julie Killingbeck (JK)	Senior Commissioning Manager In attendance for Items 8.4 and 8.5 only	NHS North Lincolnshire CCG	

APOLOGIES:		
NAME	TITLE	SERVICE/AGENCY
Dr Faisel Baig (FB)	CCG Member/General Practitioner	NHS North Lincolnshire CCG

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
1.0 WELCOME, ANNOUNCEMENTS, APOLOGIES AND QUORACY		
MS welcomed all attendees to the twenty-sixth meeting 'in public'	Decision: Noted	Chair
of the Clinical Commissioning Group Governing Body.		
Apologies were noted, as detailed above.  It was noted that the meeting was quorate to proceed.		
2.0 DECLARATION OF INTERESTS		•
MS invited those with any Declarations of Interest, not previously	Decision: Noted	Chair
declared, to make them known to the meeting.		
IR declared a new non-financial interest, as he had recently become		

SUN	MMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
	ay Member for the National Institute for Health and Care		
	ellence (NICE) Quality Standards Advisory Committee		
3.0	MINUTES OF THE PREVIOUS MEETING HELD ON 11 FEBRUARY 2		
	minutes were accepted as an accurate record of the meeting.	<b>Decision:</b> Noted	Chair
	ACTION LOG – ACTIONS UPDATE FROM 11 FEBRUARY 2016	Danisian Natad	Chain
•	Item 8.1 (12.02.16): Assurance Framework (AF) Report:  O Action completed. The risk associated with the primary care workforce was added to the Assurance Framework	<b>Decision:</b> Noted	Chair
•	Item 8.2 (12.02.16): Quality and Risk Report  O Action completed. CW confirmed that seven females in North Lincolnshire had been identified in the last six months, as victims of female genital mutilation (FGM).  O CW confirmed that she had discussed the quality of the primary care incident report responses with the patient safety lead.		
5.0	MATTERS ARISING (NOT COVERED ON THE AGENDA)		
	re were no matters arising to be discussed.	Decision: Noted	Chair
	CHAIR/CHIEF OFFICER UPDATE		Chan
	nd MS provided a verbal update:	Decision: Update noted	Chair
	Sustainability and Transformation Plan (STP) In December 2015, the NHS Shared Planning Guidance 2016/17 – 2020/21 outlined an approach asking every local health and care system in England to work together to produce a multi-year Sustainability and Transformation Plan (STP), showing how local services will evolve and become sustainable over the next five years, ultimately delivering the Five Year Forward View vision specifically addressing the gaps in quality, health inequality and finance.  LL confirmed that the work was moving at pace with the six CCGs of Humber, Coast and Vale (North Lincolnshire, North East Lincolnshire, East Riding of Yorkshire, Hull, Vale of York and Scarborough and Ryedale) coming together as an STP footprint. STP Senior Team meetings had been organised with membership from NHS England, Local Authority, Public Health England and CCGs, and leads were being appointed. Emma Latimer, Chief Officer for NHS Hull CCG is the Interim Senior Responsible Owner (SRO).	Decision. Opuate noted	СО
6.2	Council of Members  MS advised that the format of the Council of Members meeting was changing, and one hour of the meeting would now be used for the Care Networks to meet.  CLINICAL COMMISSIONING		
	Operational Plan 2016/2017	Decision: The CCG Governing	DoC
	CB provided an update via a PowerPoint presentation, advising of planning submission dates.	Body:  Noted the update	

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
7.2 Sustainability and Transformation Plan (STP) Footprint Joint Commissioning Arrangements  LL presented Item 7.2 and the report was taken as 'read'. Work had progressed rapidly over the past twelve weeks to consider how the eight CCGs in North Yorkshire and Humber commission together more effectively where it makes sense to do so.  In parallel, the six CCGs of Humber, Coast and Vale, comprising North Lincolnshire, North East Lincolnshire, East Riding of Yorkshire, Hull, Vale of York and Scarborough and Ryedale CCGs, have come together as a Sustainability and Transformation Plan (STP) footprint, together with social care and provider partners.  The paper reflected the agreement through the Accountable Officers group to come together to support and simplify commissioning activities at scale for the footprint. These proposals had been discussed and challenged through the Accountable Officer's group and were now commended to the CCG Governing Body for adoption.  Specific areas highlighted/discussed:  • The CCG Governing Body was asked to consider the governance arrangements and next steps for the establishment of a Joint Collaborative Commissioning Committee for the six Humber, Coast and Vale CCGS.  • A Joint Collaborative Commissioning Committee carries collective responsibility for decision making on behalf of member CCGs, and would have delegated authority such that majority decisions would apply. Decisions reached by the committee would bind the individual CCGs to the collective judgement, subject to the scope and limits of the committee's terms of reference  • The advantage of a joint committee over alternative options is that it facilitates effective and timely decisions making, without the need to defer back to individual CCG's hierarchy for formal approval of decisions. This, in turn, also provides a single focal point in the event of legal challenge as opposed to all constituent members  • The CCG Constitution would need to be updated, adopted by the Council of Members, and submitted to NHS England for f	Decision: The CCG Governing Body:	СО

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In addition, the wider planning construct would also consider complex mental health and specialised commissioning transitions to CCGs'  Discussion took place regarding adding to the scope of service areas. It was confirmed that 'added' areas could be included by consensus  It was suggested that the scope of the service areas were unclear  It was queried whether the Joint Collaborative Commissioning Committee would have the ability to veto local commissioning decisions  It was highlighted that the Joint Collaborative Commissioning Committee would make decisions on services commissioned at scale  It was agreed that as the STP evolves, the governance arrangements would become clearer  CW advised that John Pougher, Assistant Senior Officer, Quality & Assurance was in the process of reviewing the document and checking the CCG's Constitution  Paragraph 3.4 v. Quorum 'the absolute number, and mix, of members needed to be in attendance in order for formal decisions to be made. This is typically set at 1/3 the full membership (6 members) but may wish to be set at a higher level'  It was queried why the Terms of Reference included membership from NHS Harrogate and Rural District CCG and NHS Hambleton, Richmondshire and Whitby CCG which do not form part of the STP footprint  It was suggested that the quorum would relate to the six CCGs of Humber, Coast and Vale  It was requested that paragraphs 2.4 and 2.5 should be reviewed and amended to ensure the membership		
7.3 Collaborative Commissioning Arrangements for 111 and 999 Services  LL presented Item 7.3 and the report was taken as 'read'. The report set out a proposal to establish a joint committee structure for the commissioning of 999 ambulance services and 111 services from Yorkshire Ambulance Service (YAS).  North Lincolnshire CCG would be included for the 111 services. This would mean each CCG would delegate authority to the joint committee (rather than a representative) to make decisions on its behalf.  The proposed timescale to move to a joint committee structure is 1 October 2016. In order to achieve this timescale, the terms of reference for the joint committee, amended scheme of delegation and updated collaborative commissioning agreement will need to be in final draft form by	Decision: The CCG Governing Body:  Received the update  Agreed to review the constitution and scheme of delegation to identify any amendments that may be required to give effect to the scheme of delegation in the 111 Memorandum of Understanding	CO DoC

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion	LEAD
31 July 2016.  The Memorandum of Understanding in relation to 111 services was attached along with the Commissioning Strategy.  Specific areas highlighted/discussed:  • The current collaborative commissioning arrangements for 111 and 999 services are structured	or update)	
around the Contract Management Board and a lead commissioner arrangement  • Under the current collaborative commissioning arrangements, the CCGs delegate authority to make decisions on certain matters to a representative who attends the Contract Management Board, alongside representatives of the other CCGs who all have the same delegated authority from their respective CCGs. Certain matters are delegated to the Lead Commissioner under the current arrangements  • Under the updated arrangements, the existing three Sub-Regional CBUs are effectively replaced by the		
three Urgent and Emergency Care Networks (UECNs) which together match the Yorkshire and Humber CCG combined footprint. In respect of the 999 and 111 services, the UECNs will be regional forums for discussions of matters that affect the member CCGs. Each CCG delegates decision-making authority to two Lead Officers who represents the CCGs in the UECN at a new Joint Strategic Commissioning Board  The role of the Joint Strategic Commissioning Board (JSCB) will be to consider and make decisions relating to transformational matters, in line with the updated		
scheme of delegation in the draft MOU. Transactional matters will, broadly, be delegated to the Lead Commissioner/Contractor in line with the revised scheme of delegation  Two MOUs (one for each service) have been drafted to capture the updated arrangements until establishment of the joint committee. Two separate MOUs are required as there are additional CCGs who are commissioners of the 111 service and to amalgamate the two arrangements would be likely to result in unwieldy documentation that is difficult to navigate		
Concern was expressed about how the CCG were addressing quality issues in the 111 service, and whether the suggested approach would strengthen the CCG's ability to challenge and improve quality		

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8.0 CORPORATE GOVERNANCE AND ASSURANCE		
8.1 Board Assurance Framework Report  JP presented Item 8.1 and the report was taken as 'read'. The report informed the Governing Body of the risks identified for North Lincolnshire CCG on the Governing Body Assurance Framework (AF).  Specific areas highlighted/discussed:  • The AF identifies key strategic risks in line with the North Lincolnshire CCG Risk Management Strategy. All other identified risks are held on the North Lincolnshire CCG Corporate and Directorate Risk Registers. Work is on-going to ensure that risks, including partnership risks, continue to be captured and managed at the appropriate level  • An attached commentary report makes it easier to track risk movement, and provides an audit trail. It is planned to develop the commentary report and the format of the Assurance Framework to enable the Governing Body to more effectively monitor risk assurances and the effectiveness of mitigating actions  • The AF is reviewed by the Audit Group. The AF and CCG Risk Registers are also reviewed regularly by the Quality Group  • There are currently seven risks on the Assurance Framework  • All risk scores remain the same  • Since the last Governing Body report one risk, relating to the possibility of Yorkshire Humber Commissioning Support (YHCS) not maintaining adequate support during transition of services has been placed in the archive register following successful management of the transfer  • An additional risk has been added that has been escalated from the Corporate Risk Register (Q5) relating to GP recruitment in primary care  • Risk ID Q1: 'If there is a lack of collated or accurate data on out of hospital mortality there is a potential that areas of high risk are not identified and/or addressed'  • It was queried whether the Joint Commissioning Committee could be listed as providing 'positive/external assurance' in relation to hospital mortality  • Risk ID F1: 'If the CCG fails to deliver a balanced budget there will be no resources to support investment and the CCG could lose ability to self-direc	Decision: The CCG Governing Body:  Noted and approved the Assurance Framework and was assured that it gave sufficient evidence that key risks were being managed effectively	ASOQ&A

SUMMARY OF DISCU	JSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
• It was risk. It if there going a		Decision: The CCG Governing	ICFO&BS
KL presented It report provided associated initia.  The budgets we but it was no hospital service in year amends this occurs.  The Governing shown in Appears Specific areas how in Appears Park (p)  • Reserve • Reserv	em 8.2 and the report was taken as 'read'. The d an update on the finance plan envelopes and all budgets for 2016/2017.  ere based on the latest available information, ted that the CCG's main NHS contracts with a providers had not yet been agreed, so further ments to these budgets may be required when Body were asked to approve the base budgets and a sumptions (pages 1 & 2)	Body:  Approved the use of the budget envelopes attached at Appendix 1 for the production of initial budgets and the budget book for 2016/2017  Approved the summary of the base budgets produced for 2016/2017 as attached at Appendix 2	

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
o The CCG Governing Body was requested to approve the use of the budget envelopes attached at Appendix 1 for the production of initial budgets, and the budget book for 2016/2017  o A summary of the base budgets produced for 2016/2017 was attached at Appendix 2  8.3 Remuneration Committee: Terms of Reference  IR presented Item 8.3 and the report was taken as 'read'. At a meeting held on 25 February 2016 the Remuneration Committee reviewed its terms of reference and a copy of the proposed revised terms of reference was attached as Appendix 1. The proposed changes were as follows:  • The quoracy requirements had been amended so that at least one GP member must be in attendance  • The ratification of all new and amended HR policies had been added to the committee's remit in accordance with the decision taken by the Governing Body on 8 October 2015  • References to the now defunct Yorkshire and Humber Commissioning Support had been removed  The Remit and Responsibilities section of the terms of reference stated that 'the committee shall make recommendations to the Governing Body'. In reality the Remuneration Committee had assumed delegated responsibility for taking decisions within its remit without reference to the Governing Body. This was due to the fact that decisions normally needed to be implemented urgently, and were usually sensitive in nature. This mismatch between the agreed terms of reference and normal practice was unsatisfactory and could lead to decisions being challenged. Consequently implementation of any decision either needed to be delayed until it had been ratified by the Governing Body or delegated responsibility needed to be formally recognised in the Remuneration Committee's terms of reference. If the	Decision: The CCG Governing Body:  Adopted the revisions to the Remuneration Committee terms of reference agreed at the Remuneration Committee meeting on 25 February 2016  Approved the recommendation that the Remuneration Committee be given delegated authority to make decisions within its remit  Agreed that a report outlining decisions taken by the Remuneration Committee should be submitted to the CCG Governing Body at the earliest opportunity	RCC
latter course of action was considered appropriate then a report outlining decisions taken should be submitted to the Governing Body at the earliest opportunity.  8.4 Pandemic Influenza Plan (incorporating Infectious Disease	Decision: The CCG Governing	SCM
Outbreak Plan)  JK presented Item 8.4 and the report was taken as 'read'. The NHS North Lincolnshire CCG Pandemic Influenza Response Plan outlined the roles and responsibilities of the CCG during the preparation for, response to, and recovery from a pandemic: it also incorporated the Infectious Disease Outbreak Plan.  It was noted that the Pandemic Influenza Plan was approved by the CCG Quality Group in January 2016, the Governing Body was asked to ratify the plan.	(incorporating the Infectious Disease Outbreak Plan)	
8.5 North Lincolnshire CCG Fuel Plan  JK presented Item 8.5 and the report was taken as 'read'. The  NHS North Lincolnshire CCG Fuel Plan outlined the roles and responsibilities of the CCG in planning for and responding to a fuel crisis; it also highlighted what to expect from the	<ul><li>Decision: The CCG Governing Body:</li><li>Ratified approval of the North Lincolnshire CCG Fuel Plan</li></ul>	SCM

SUM	IMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion	LEAD
		or update)	
	government in terms of response to a fuel crisis. The aim of the plan was to ensure that the CCG can, so far as possible, maintain its critical functions in the event of a serious disruption to fuel supply. It was noted that the Fuel Plan was approved by the CCG Quality Group in January 2016 and the Governing Body was asked to ratify the plan.		
8.6	Quality Report	<b>Decision:</b> The CCG Governing	DoR&QA
0.0	CW presented Item 8.6 and the report was taken as 'read'. The North Lincolnshire CCG Governing Body Quality Report had been developed to provide the Governing Body with a clear picture of the assurance required with regard to quality. Specific areas highlighted/discussed:  • The report now included additional sections relating to continuing healthcare, primary care, a nursing update and a glossary of terms	Body:  Received and noted the revised Quality Report	Bollaga
	<ul> <li>It was agreed that the report was now 'user friendly'</li> <li>Quality Dashboard – Provider Assurance Summary (page 4)         <ul> <li>It was queried whether the report should include Care Quality Commission (CQC) information in relation to private providers, as St Hugh's Hospital in Grimsby had been awarded a CQC rating of 'requires improvement'</li> </ul> </li> <li>Quality Dashboard: Primary Care: CQC Inspection Update         <ul> <li>It was highlighted that the South Axholme Practice had addressed the issues highlighted</li> </ul> </li> </ul>		
	in the CQC inspection report		
8.7	Corporate Performance Executive Summary  KL presented Item 8.7 and the report was taken as 'read'. The report informed the CCG Governing Body, on an exception basis, of the corporate performance position (found on the Business Intelligence Zone).  Specific areas highlighted/discussed:	Decision: The CCG Governing Body:  Received and noted the report and was assured that areas of underperformance were being addressed at a local level to meet agreed targets and commitments	ICFO&BS

SUN	IMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
	o Green: 18 indicators		
	o Amber: 3 indicators		
	o Red: 5 indicators		
	Areas of Exception (pages 4 to 8)		
8.8	Finance and Contract Report: Month 11 (February) 2015/2016  KL presented Item 8.8 and the report was taken as 'read'. The report indicated that the CCG was on target at the end of February 2016 to meet its statutory year-end financial targets, and in early April was still on course to do this. The report also highlighted the implications of certain actions in 2015/2016 that will have a potential impact on the CCG's financial performance in 2016/2017.  Specific areas highlighted/discussed:  • Executive Summary (page 2)  • At month 11 the CCG is currently on course to achieve all of its statutory financial targets for 2015/2016, including all four Better Payment Practice Code targets  • Month 11 Year To Date (YTD) Highlights (page 2)  • Achievement of Statutory Targets (page 2)  • Areas requiring further comment  • QIPP performance  • Quality premium (page 3)  • CAMHS transformation (page 3)	Decision: The CCG Governing Body:  Received and noted the Finance and Contract Report	ICFO&BS
	Contract update (page 3)		
8.9	Outcome of the Care Quality Commission's (CQC) Quality in a Place Pilot  CB presented Item 8.9 and the report was taken as 'read'. As part of the CQC's Business Plan for 2015/2016 it published a document 'Shaping the Future'. This document outlined the CQC's commitment to testing the value of reporting the quality of care in a local place during 2015/2016. Following the CQC announcement about these plans, they identified 3 local areas where they would undertake this pilot. North Lincolnshire was one of the areas identified and the CQC carried out their review during the week of 5 to 9 October 2015. The CQC used key lines of enquiry to inform what the quality of health and social care is like in North Lincolnshire. The report was published on the 3 February 2016.  Specific areas highlighted/discussed:  • It was welcomed that the report had highlighted that North Lincolnshire had an emergency admission rate	Decision: The CCG Governing Body:  Received and noted the outcome of the CQC's Quality in Place pilot, and supported further discussions at the Health and Wellbeing Board	DoC
	that is lower than the England average and is in the lower quartile of Clinical Commissioning Groups (CCGs) in the north of England. This could indicate that effective primary care and social services were preventing avoidable admissions  The Health and Wellbeing Board received the report at their meeting on the 22 March 2016 and noted;  The Health and Wellbeing Board development session provided an opportunity to provide		

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	<ul> <li>Concern was expressed at the use of the term 'big ticket'</li> </ul>		
8.11	CCG Audit Group Minutes: 13 January 2016 PE presented Item 8.11 and the report was taken as 'read'. The CCG Audit Group minutes were for information only.	Decision: The CCG Governing Body:  Received and noted the CCG Audit Group minutes, and the assurances contained within them	Chair of the Audit Group
8.12	CCG Quality Group Minutes: 28 January and 25 February 2016 CW presented Item 8.12 and the report was taken as 'read'. The CCG Quality Group minutes were for information only.	Decision: The CCG Governing Body:  Received and noted the CCG Quality Group minutes	DoR&QA
8.13	Joint Commissioning Committee Minutes: 14 January 2016 IR presented Item 8.13 and the report was taken as 'read'. The Joint Commissioning Committee minutes were for information only.	Decision: The CCG Governing Body:  Received and noted the Joint Commissioning Committee minutes	Chair of the JCC
8.14	CCG Engine Room – Agenda Item Log: February and March 2016	<b>Decision:</b> Noted, for information only	Chair
9.0	HEALTHY LIVES, HEALTHY FUTURES		
9.1	Update: Healthy Lives, Healthy Futures (HLHF) Programme LL provided a verbal update in relation to the Healthy Lives, Healthy Futures programme. It was noted that the programme continues with a view to taking forward the option 4 proposal to establish accountable care for North Lincolnshire, and the ability to deliver services at scale where appropriate	Decision: The CCG Governing Body:  Noted the verbal update	со
10.0	PUBLIC QUESTION TIME		
	uestions were asked.	<b>Decision:</b> Noted	Chair
11.0	ANY OTHER BUSINESS Urgent Items by Prior Notice		
	ning discussed.	Decision: Noted	Chair
	DATE AND TIME OF NEXT PUBLIC MEETING		
13:3	rsday 9 June 2016 O rd Room, Health Place, Brigg	<b>Decision:</b> Noted	Chair