MEETING:	28 <sup>th</sup> Meeting in Public of the NHS North Lincolnshire Clinical Commissioning Group Governing Body	North Lincolnshire
MEETING DATE:	Thursday 11 August 2016	Clinical Commissioning Group
VENUE:	Board Room, Health Place, Brigg	GOVERNING BODY
TIME:	13:30	

PRESENT:			
NAME	TITLE	SERVICE/AGENCY	
Dr Margaret Sanderson (MS)	CCG Chair/General Practitioner	NHS North Lincolnshire CCG	
Ian Reekie <i>(IR)</i>	CCG Lay Member, Patient & Public Involvement/Vice CCG Chair	NHS North Lincolnshire CCG	
Liane Langdon (LL)	Chief Officer	NHS North Lincolnshire CCG	
Ian Holborn <i>(IH)</i>	Chief Finance Officer	NHS North Lincolnshire CCG	
Catherine Wylie (CW)	Director of Risk & Quality Assurance/ Nurse Member	NHS North Lincolnshire CCG	
Richard Young (RY)	Interim Director of Commissioning	NHS North Lincolnshire CCG	
Dr Robert Jaggs-Fowler (RJF)	CCG Member/General Practitioner/Medical Director	NHS North Lincolnshire CCG	
Dr James Mbugua (JMb)	CCG Member/General Practitioner	NHS North Lincolnshire CCG	
Dr Nick Stewart (NS)	CCG Member/General Practitioner	NHS North Lincolnshire CCG	
Dr Faisel Baig (FB)	CCG Member/General Practitioner	NHS North Lincolnshire CCG	
Paul Evans (PE)	CCG Lay Member, Governance	NHS North Lincolnshire CCG	
Cheryl George (CG)	Consultant in Public Health	North Lincolnshire Council	
IN ATTENDANCE:			
Clare Smith (CS)	PA (Note Taker)	NHS North Lincolnshire CCG	
John Pougher (JP)	Assistant Senior Officer, Quality & Assurance In attendance for Items 8.1 and 8.6 only	NHS North Lincolnshire CCG	

APOLOGIES:		
NAME	TITLE	SERVICE/AGENCY
Dr Andrew Lee (AL)	CCG Member/General Practitioner	NHS North Lincolnshire CCG

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
1.0 WELCOME, ANNOUNCEMENTS, APOLOGIES AND QUORACY		
MS welcomed all attendees to the twenty-eighth meeting 'in public' of the Clinical Commissioning Group Governing Body.	Decision: Noted	Chair
Ian Holborn, Chief Finance Officer, Richard Young, Interim Director of Commissioning and Cheryl George, Consultant in Public Health were all welcomed to their first Clinical Commissioning Group		
Governing Body meeting.		
Apologies were noted, as detailed above.		
It was noted that the meeting was quorate to proceed.		
2.0 DECLARATION OF INTERESTS		
MS invited those with any Declarations of Interest, not previously declared, to make them known to the meeting. No declarations were received.	Decision: Noted	Chair

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion	LEAD
	or update)	
3.0 MINUTES OF THE PREVIOUS MEETING HELD ON 9 JUNE 2016	-	
The minutes were accepted as an accurate record of the meeting.	Decision: Noted	Chair
4.0 ACTION LOG – ACTIONS UPDATE FROM 9 JUNE 2016		
Actions from the meeting held on 9 June 2016:	Decision: Noted	Chair
Item 7.1: Board Assurance Framework Report		
<ul> <li>Action complete. LL confirmed that the Assurance Framework had been reviewed after the Sustainability and Transformation Plan (STP) submission on 30 June 2016</li> </ul>		
• Item 7.2: Quality Report: Care Quality Commission (CQC)		
Inspection Update		
<ul> <li>Action complete. IR advised that a representative from the Care Quality Commission had agreed to attend the next Patient Participation Group Members Conference</li> <li>Item 7.7: Individual Funding Requests Annual Report 2015 (2015)</li> </ul>		
2015/2016 • It was confirmed that a review of the Individual Funding Request (IFR) commissioning statements, policy and process was taking place		
Item 7.8: CCG Audit Group: Summary Update Report –		
Annual Governance Statement <ul> <li>Action complete. KL had shared the Annual Governance Statement</li> </ul>		
Item 10.1: Committee Summary Reports		
<ul> <li>The Chair and LL would discuss further whether a standard template for summary reports is necessary</li> </ul>		
5.0 MATTERS ARISING (NOT COVERED ON THE AGENDA)		
There were no matters arising to be discussed.	Decision: Noted	Chair
6.0 CHAIR/CHIEF OFFICER UPDATE		
6.1 Secondary Care Doctor, Lay Member and GP Member Recruitm	ent	
MS advised that interviews for the Secondary Care Doctor and a third Lay Member had taken place on 5 August 2016, more information would be made available to CCG Governing Body members in due course, once the relevant paperwork for the successful candidates had been completed. It was noted that Dr Nick Stewart would be standing down from his	Decision: Update noted	Chair
role as CCG GP member at the end of September 2016. The vacancy was currently being advertised. External assessment of the candidates would be undertaken prior to appointment.		
6.2 NHS North Lincolnshire CCG Annual General Meeting: 28 July 20	016	
MS advised that the CCG Annual General Meeting had taken place on 28 July 2016. The Annual Report and Annual Accounts for 2015/2016 had been presented. A number of changes to the Constitution had been agreed.	Decision: Update noted	Chair
6.3 Health Matters 4: 10 August 2016		
MS reported that local people had been given the opportunity to help shape future services across North Lincolnshire by taking part in a Health Matters event. Health Matters 4 was held on 10 August 2016 at The House, Brumby Wood Lane, Scunthorpe. It was highlighted that the events allow people to share their	Decision: Update noted	Chair

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion	LEAD
	or update)	
experiences of healthcare, ask questions and give their opinion on a		
number of local health and care plans, to improve what is available		
in the area. There had been positive feedback from the event.		
6.4 Humber, Coast and Vale Sustainability and Transformation Plan	י (STP)	•
LL confirmed that the initial draft Sustainability and Transformation	Decision: Update noted	CO
Plan (STP) submission had been made on 30 June 2016. Feedback		
would be shared at a later date. It was confirmed that Emma		
Latimer, Chief Officer, NHS Hull CCG was the Senior Responsible		
Officer (SRO) for the plan. Discussion took place regarding the		
challenges in relation to alignment with the devolution footprint.		
6.5 NHS North Lincolnshire CCG Proposed Revised Structure		1
LL advised that a 30 day consultation had commenced (3 August	Decision: Update noted	CO
until 2 September 2016) in relation to the CCG proposed revised		
staffing structure. The post consultation final structure would be		
confirmed and communicated to staff and trade union		
representatives by 6 September 2016. Implementation of the new		
structure would begin from 7 September 2016.		
6.6 Performance: Accident & Emergency, Northern Lincolnshire and		
LL advised that the Northern Lincolnshire and Goole NHS	Decision: Update noted	CO
Foundation Trust (NLaGFT) Accident and Emergency four hour		
waiting time performance was not meeting the required target level		
of 95%. It was highlighted that the local Scunthorpe site position		
had met the requirement in both May and June 2016; however the		
overall Trust position was lower due to performance levels at the		
Diana Princess of Wales Hospital in Grimsby.		
United Lincolnshire Hospitals NHS Trust		
Discussion took place regarding the potential reduction in the		
opening hours of the Grantham and District Hospital Accident and		
Emergency Department, due to staff shortages. It was highlighted that there had been no indication to date that		
5 5		
NLaGFT were experiencing difficulties on this scale or that any similar action was being considered.		
similar action was being considered.		
St. Helen's Clinical Commissioning Group (CCG), Merseyside		
Discussion took place regarding the proposal by St. Helen's CCG to		
temporarily suspend all non-essential hospital referrals for four		
months.		
It was highlighted that North Lincolnshire CCG were not considering		
measures of that nature at this time.		
7.0 COMMISSIONING		
7.1 Children and Adolescent Mental Health Services (CAMHS) Trans	sformation Plan Update	
RY presented Item 7.1 and the report was taken as 'read'. The	Decision: The CCG Governing	IDoC
paper, as previously reported to the Health and Wellbeing Board,	Body:	
provided an update on each of the priorities as set out in the North	<ul> <li>Noted the update report</li> </ul>	
Lincolnshire Transformation Plan. The priority areas were:	as at 31 May 2016 with	
Primary prevention	regard to the CAMHS	
Workforce development	Transformation Plan, and	
Access	the on-going process of	
Liaison	implementation	
	A quarterly update would	
<ul> <li>Eating disorders</li> <li>Crisic and intensive support</li> </ul>	be provided to the CCG	
Crisis and intensive support	Governing Body	
Specific areas highlighted/discussed:	Governing body	

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion	LEAD
	or update)	
<ul> <li>It was highlighted that there was potential for slippage, due to risks associated with the recruitment of staff</li> <li>Implementation of the plan is being led by the Children and Young People's Emotional Health and Wellbeing Group</li> </ul>		
7.2 Better Care Fund 2015-2016 Update and 2016-2017 Plan Progre	255	
RY presented Item 7.2 and the report was taken as 'read'. The	Decision: The CCG Governing	IDoC
<ul> <li>In presented term // 2 one the report was taken as reviously reported to the Health and Wellbeing Board, set out the national deliverables for the Better Care Fund, the services invested in during 2015/2016, and a range of proposals for implementation in 2016/2017. New proposals would be subject to business case approval. Specific areas highlighted/discussed:         <ul> <li>The North Lincolnshire Better Care Fund (BCF) 2016-2017 plan and supporting data templates were submitted to NHS England on 29 April 2016, in accordance with the Health and Wellbeing Board report agreed at the meeting on the 22 March 2016. The plan was reviewed as part of the NHS England assurance process and was 'approved with support'</li> <li>A 'Celebrate Confirm and Challenge - BCF Scheme Evaluation Event' took place on 13 July 2016</li> <li>Appendix 2: Quarter 4 Reported Position – 2015/2016 Outturn</li> <li>Patient Survey (GP Patient Survey Q39 – does your GP or health professional review your care plan with you regularly) %</li> <li>Quarter 4 Plan: 65%</li> <li>Quarter 4 Plan: 65%</li> <li>Quarter 4 Actual: 56.14%</li> <li>Discussion took place regarding the plan and the actual figure</li> </ul> </li> <li>Governance/Assurance         <ul> <li>It was noted that further discussion would take place at the North Lincolnshire Strategic Commissioners Group</li> <li>Locality Teams</li> <li>It was highlighted that the five Local Authority locality teams work across the three CCG</li> </ul> </li> </ul>	<ul> <li>Noted the update report in relation to the Better Care Fund 2015/2016 and the progress in relation to the 2016/2017 plan</li> </ul>	
networks		
8.0 CORPORATE GOVERNANCE AND ASSURANCE		
8.1 Governing Body Assurance Framework	Decision: The CCC Coverning	AS008.A
JP presented Item 8.1 and the report was taken as 'read'. The report informed the CCG Governing Body of the risks to the delivery of the North Lincolnshire CCG strategic objectives.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Noted and approved the Assurance Framework</li> </ul>	ASOQ&A
<ul> <li>Specific areas highlighted/discussed:</li> <li>The Assurance Framework (AF) provides a structure and process that enables the organisation to focus on those risks that might compromise achieving its most important (principal) objectives, and to map out both the key controls that should be in place to manage those objectives and confirm the CCG Governing Body has gained sufficient assurance about the effectiveness of these controls</li> <li>In line with the North Lincolnshire CCG Risk Management Strategy, all other identified risks are held on the North</li> </ul>		

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion	LEAD
	or update)	
<ul> <li>Lincolnshire CCG Corporate and Directorate Risk Registers. Work is on-going to ensure that risks, including partnership risks, continue to be captured and managed at the appropriate level</li> <li>The risks are presented in a new format that includes a risk tolerance score and a tracker chart. The format will be developed in light of feedback, requirements of the CCG and best practice guidance. In addition, the scoring matrix and severity guide taken from the CCG's Risk Management Strategy had been attached to help inform the CCG Governing Body's review of the identified risks</li> <li>The AF is reviewed by the Audit Group. The AF and CCG Corporate Risk Register are also reviewed regularly by the Quality Group</li> <li>There are currently five risks on the AF</li> <li>Risk ID F1: 'If the CCG fails to deliver a balanced budget there will be no resources to support investment and the CCG could lose ability to self-direct from NHS England'         <ul> <li>Gaps in Assurances</li> <li>Finance and Performance Committee to be established</li> <li>Discussion took place regarding the risk rating (likelihood 4, consequence 5)</li> <li>It was suggested that the risk rating should be reviewed</li> <li>The new report format was welcomed by CCG Governing Body members</li> <li>It was suggested that a future CCG Governing Body Workshop could be used to debate the Risk</li> </ul> </li> </ul>	or update)	
Scoring Matrix and the Severity Guidance		
<ul> <li>8.2 Quality Report</li> <li>CW presented Item 8.2 and the report was taken as 'read'. The report provided an updated position in relation to key areas of risk and quality assurance within NHS North Lincolnshire Clinical Commissioning Group (CCG).</li> <li>The report informed the CCG Governing Body about the quality and safety of the services it commissions and, in doing so, provides assurance that North Lincolnshire CCG is upholding its responsibility and commitment to commission safe, high quality and value for money health services for the population of North Lincolnshire.</li> </ul>	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the Quality Report</li> </ul>	DoR&QA
<ul> <li>A key priority includes ensuring the strategic direction for improving and maintaining quality in commissioned services. CCG quality leads are working closely with service providers to ensure that all commissioned services are assessed consistently against both national and local key performance indicators.</li> <li>Specific areas highlighted/discussed:         <ul> <li>Our Providers: Care Quality Commission (CQC) Status (page 1)</li> <li>It was agreed that the CQC status across the GP</li> </ul> </li> </ul>	<b>Action</b> : The CQC status across	

SUMMARY OF DISCUSSION		DECISION/ACTION	LEAD
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the report Discussion took take a GP pra 'excellent' or 'or Quality Dashboard: Prov CQC position at NHS Trust (NLaC The T develo has be Commi implen agreed Membr Contra the CQ Commi action NLaGF	ider Assurance Summary (page 2) t Northern Lincolnshire and Goole GFT) rust is in the final stages of ping its CQC action plan; the plan een devised in conjunction with ssioners and will focus on nenting the actions that were at the NLaGFT Quality Summit. ers of the NLaGFT Executive ct Board (ECB) have agreed that C action plan will be monitored by ssioners at the NLaGFT ECB; the plan will then be submitted to T Quality Contract Review (QCR)	the GP practices in North Lincolnshire should be added to the report	
for info 8.3 Corporate Performance Exe	ormation and review		
provided the CCG with assurance responsibilities, as set out in th against its commissioning plan. The report informed, on an e performance position (in support Specific areas highlighted/discuss • CCG Assurance: Areas by • Performance Ind • 18 We (RTT)	Exception (pages 2 to 5)	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the report and was assured that areas of underperformance were being addressed at a local level to meet agreed targets and commitments</li> </ul>	CFO

SUMMARY OF DISCUSSION	DECISION/ACTION	LEAD
	(including timescale for completion	
	or update)	
East Midlands Ambulance Service NHS		
Trust (EMAS)		
Performance		
Improvement Plans to		
provide assurance and describe planned		
actions and milestones		
at the Contract		
Partnership Board. This		
will be included in		
exception reports when		
received		
<ul> <li>Reducing potential years of life lost from</li> </ul>		
causes considered amenable to		
healthcare (all ages)		
Public Health are looking into		
population by geography e.g.		
mortality by area. The report is		
expected in September 2016		
Overall Constitution Indicator Performance (page 2)		
• Green: 15 indicators		
o Amber: 5 indicators		
• Red: 4 indicators		
• No Data: 6 indicators		
• New Report Section: Soft Intelligence Section (page 7)		
• This section will highlight any potential new or		
significant performance issues or risks. It may		
suggest action to be undertaken, or simply be		
used to make the CCG aware of a status		
8.4 Finance Report: Month 3 (June) 2016/2017		•
IH presented Item 8.4 and the report was taken as 'read'. The report	Decision: The CCG Governing	CFO
briefed the CCG Governing Body on the CCG's initial financial	Body:	
position and forecast achievement of duties for 2016/2017, before	• Received and noted the	
any corrective action is taken (as at the end of June 2016).	Finance Report	
Specific areas highlighted/discussed:		
• Executive Summary (page 1)		
• At the end of month 3 (June), the CCG's financial		
position indicates that the CCG is currently on		
course to meet its year end targets, but only if		
significant management action and risk mitigation		
is undertaken before the year end		
• Key Points (pages 2 & 3)		
<ul> <li>Achievement of Statutory Targets</li> </ul>		
• Risk and QIPP		
<ul> <li>Conclusion and Recommendation</li> </ul>		
<ul> <li>The CCG is facing a significant challenge</li> </ul>		
in 2016/2017 to meet its financial		
targets, and the CCG's main priorities will		
be to:		
Deliver robust contract		
monitoring of all contracts (but		
especially for all acute hospital		

SUMMARY OF DISCUSSION	DECISION/ACTION	LEAD
	(including timescale for completion or update)	
<ul> <li>contracts, and for Northern Lincolnshire and Goole NHS Foundation Trust (NLaGFT) in particular)</li> <li>Implement, develop and monitor sufficient QIPP scheme savings in 2016/2017, to mitigate any contract over- trades which materialise</li> <li>Work with local stakeholders, including NLaGFT and NHS England to identify and develop transformational activity changes which will move the CCG closer to recurrent financial balance</li> <li>Appendix 1: North Lincolnshire CCG: Commissioning</li> </ul>		
Operating Cost Statement 2016/17 (page 4)		
8.5 North Lincolnshire CCG: Safeguarding Children Report: April 20		
CW presented Item 8.5 and the report was taken as 'read'. Section 11 of the Children Act 2004 places a duty upon all NHS bodies, along with partner agencies, to ensure that their functions are discharged with regard to the need to safeguard and promote the welfare of children. The NHS North Lincolnshire CCG Governing Body, as the organisation's governing body, has responsibility for ensuring that this duty is appropriately discharged. The report identified the arrangements in place in order to provide the required assurance that the above duty is being effectively discharged.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the North Lincolnshire CCG Safeguarding Children Report (April 2015 – March 2016)</li> </ul>	DoR&QA
8.6 Revised Statutory Guidance on Managing Conflicts of Interest		•
<ul> <li>JP presented Item 8.6 and the report was taken as 'read'. The paper briefly outlined the key recommendations as set out in the final guidance for CCGs on the management of Conflicts of Interest (COI) and its implications for NHS North Lincolnshire CCG. The paper has been reviewed by the Audit Group, who will monitor COI compliance. Specific areas highlighted/discussed: <ul> <li>It was highlighted that the inclusion of an annual audit of COI would have an impact on the internal audit plan</li> <li>There was a need for robust administration to support the recommendations</li> </ul> </li> </ul>	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received, noted and discussed the revised NHS Conflicts of Interest guidance</li> </ul>	ASOQ&A
8.7 Continuing Healthcare (CHC) Retrospective Cases: Month 3 201	6/2017	
IH presented Item 8.7 and the report was taken as 'read'. The paper summarised the information on Continuing Healthcare (CHC) retrospective cases which had been submitted to NHS England as part of the month 3 reporting cycle.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received, noted and discussed the Continuing Healthcare Retrospective Cases (Month 3 2016/2017) update</li> </ul>	CFO

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
8.8 CCG Audit Group: Summary Update Report		
PE presented Item 8.8 and the report was taken as 'read'. The CCG Audit Group summary update was for information only.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the CCG Audit Group Summary Update Report</li> </ul>	Chair of the Audit Group
8.9 Joint Commissioning Committee: Summary Report		
IR presented Item 8.9 and the report was taken as 'read'. The report updated CCG Governing Body members on decisions taken by the Joint Commissioning Committee (JCC) at a meeting held on 14 July 2016. In particular the CCG Governing Body was asked to note a further revision to the JCC terms of reference.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the Joint Commissioning Committee Summary Report</li> <li>Noted the revised terms of reference adopted by the JCC</li> </ul>	Chair of the JCC
8.10 CCG Executive Team Meeting: Summary Report		•
LL presented Item 8.10 and the report was taken as 'read'. The report highlighted to the CCG Governing Body the issues that had recently been considered, or were currently being considered by the CCG Executive Team. The report was for information and noting.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the CCG Executive Team Summary Report</li> </ul>	CO
8.11 CCG Quality Group: Minutes dated 22 June 2016	, ,	
CW presented Item 8.11 and the report was taken as 'read'. The CCG Quality Group minutes were for information only.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the CCG Quality Group minutes</li> </ul>	DoR&QA
8.12 CCG Engine Room – Agenda Item Log: June and July 2016	Protein The CCC Commission	Chain
MS presented Item 8.12 and the report was taken as 'read'. The CCG Engine Room: Agenda Item Log for June and July 2016 was for information only.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the CCG Engine Room Agenda Item Log</li> </ul>	Chair
8.13 A Patient Story	r	r
CW highlighted a patient's story, for information. It was agreed that this item would be added at the beginning of each CCG Governing Body agenda.	<ul> <li>Decision: The CCG Governing Body:</li> <li>Received and noted the patient story</li> </ul>	DoR&QA
9.0 HEALTHY LIVES, HEALTHY FUTURES		
<ul> <li>9.1 Update: Healthy Lives, Healthy Futures (HLHF) Programme</li> <li>LL provided a verbal update in relation to the Healthy Lives, Healthy Futures (HLHF) programme. Specific areas highlighted/discussed: <ul> <li>Caroline Briggs was now undertaking the Programme Director role for the Healthy Lives, Healthy Futures programme</li> <li>The health organisations and local authorities in North and North East Lincolnshire continue to work together to</li> </ul> </li> </ul>	<ul><li>Decision: The CCG Governing Body:</li><li>Noted the verbal update</li></ul>	СО

SUMMARY OF DISCUSSION	DECISION/ACTION (including timescale for completion or update)	LEAD
transform the health and care system through the Healthy		
Lives, Healthy Futures programme		
10.0 PUBLIC QUESTION TIME		
10.1 An opportunity for members of the public to ask questions linked to the agenda or the CCG		
No questions were asked.	Decision: Noted	Chair
11.0 ANY OTHER BUSINESS (Urgent Items by Prior Notice)		
11.1 Dr Nick Stewart, CCG GP Member		
It was noted that NS would be leaving the CCG on 30 September	Decision: Noted	Chair
2016. NS was thanked for his input and work to date for the CCG.		
12.0 DATE AND TIME OF NEXT PUBLIC MEETING		
Thursday 13 October 2016	Decision: Noted	Chair
13:30		
Board Room, Health Place, Brigg		