Date:	8 December 2016			
Meeting:	CCG Governing Body			
Item Number:	9.11			
Public/Private:	Public 🗵 🛛 Private 🗆			

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(Name, Title)	Chief Officer	

Report Title: Healthy Lives, Healthy Futures Update

Decisions to be made:

To receive and note

Continue to improve the quality of services		Improve patient experience	$\boxtimes$
Reduced unwarranted variations in services	$\boxtimes$	Reduce the inequalities gap in North Lincolnshire	$\boxtimes$
Deliver the best outcomes for every patient	$\boxtimes$	Statutory/Regulatory	

#### Executive Summary (Question, Options, Recommendations):

The Healthy Lives, Healthy Futures Update, Issue 4, November 2016 is attached for the CCG Governing Body to receive and note, for information only.

Equality Impact	Yes 🗌 🛛 No 🖾	
Sustainability	Yes 🗆 No 🖂	
Risk	Yes 🗌 No 🖂	
Legal	Yes 🗆 No 🛛	
Finance	Yes 🗌 No 🛛	

Patient, Public, Clinical and Stakeholder Engagement to date									
	N/A	Ŷ	N	Date		N/A	Y	N	Date
Patient:	$\boxtimes$				Clinical:	$\boxtimes$			
Public:	$\boxtimes$				Other:	$\boxtimes$			



# Healthy Lives, Healthy Futures Update

### Issue 4, November 2016



#### Health organisations and Local Authorities in North and North East Lincolnshire working together to transform our health and care system

North Lincolnshire CCG	North Lincolnshire Council
North East Lincolnshire CCG	North East Lincolnshire Council
Northern Lincolnshire and Goole NHS Foundation Trust	Navigo
Rotherham, Doncaster and South Humber NHS Foundation Trust	Care Plus Group
Foundation Trust	focus Independent Adult Social Work

## Welcome to our fourth update from the Healthy Lives, Healthy Futures team

#### Background

The Health Organisations and Local Authorities in North and North East Lincolnshire continue to work together to transform the health and care system through the Healthy Lives Healthy Futures Programme. In March 2016, leaders from all organisations agreed the approach for the next phase. This has seen a number of changes to the supporting governance to ensure they are fit for purpose.

The **approach** agreed is being referred to as 'Option 4', reflecting;

- The development of two place based Accountable Care Partnerships in North Lincolnshire and North East Lincolnshire, which comprise of providers from acute, mental health, primary and community care settings to take forward the transformation of place based health and care
- 'At scale' programme which is about taking forward those services which need to be planned and delivered for a population size greater than at an individual place level and will link with the Humber, Coast and Vale Sustainability and Transformation Plan (STP)
- HLHF System Board coordinating the transition and delivery of all elements

#### **Quarter 3 activity**

Since the last update work has continued with

- A workshop was held on the 7<sup>th</sup> November with the Senior Responsible Officers (SRO's) for each of the workstreams to explore the system leadership needed to support partners in in taking forward HLHF. This was a really positive workshop with a strong focus on what we have already achieved through working together as well as helping us work through next steps.
- System Board meeting on the 9th November with key agenda items including:
  - Consideration of the options for next steps (described as step 2 in the agreements in March) moving into 2017/18 building on progress to date in step 1 and the current context.
  - o Next steps following the workshop described below
- Additional appointments have been made to the Programme Management Office. John Watkinson will be joining us as Programme Manager, replacing Doug Flockhart who is now the Programme Manager New Models of Care in North Lincolnshire and Sallyanne Lindsey will be joining us as Programme Administrator to work alongside Kelly Toes.

#### At Scale Workstream (SRO Karen Jackson)

A system wide clinical options workshop was held on the 9th November at Centre4 in Grimsby which was attended by over 60 clinicians and managers from across all partners. The Trust presented an overview of proposals for the services they provide following a series of clinical workshops held across the Trust. Three discussion groups then explored

- urgent and emergency care
- planned care perspective
- and outpatients redesign

with all present having opportunity to take part in 2 discussion groups and identify the questions, issues, further options to be explored etc.

These discussions are part of our on-going conversation about how we can improve the health and care services for the populations of North Lincolnshire and North East Lincolnshire, with a particular focus on the 9th on the services provided on the hospital sites. As a system to implement service changes there will need to be significant further work including ensuring full staff, clinical, patient and community engagement, the development of strong options appraisals and depending on the change public consultation may be necessary.

#### Next steps

The outputs from the discussion groups are being collated to help us work through next steps.

Immediately following the workshop on the 9<sup>th</sup> the System Board met and supported the need for further pathway focused workshops as part of the next steps. We will be discussing how we take these forward over the coming weeks.

#### North East Lincolnshire Accountable Care Partnership (SRO Jane Miller)

The legal form for ACP now agreed and organisations not currently part of this are now progressing details in respect of this

Process is underway by ACP for identifying 3 schemes for contracts to be formed with CCG from 1 April 2017. This will be finalised by the ACP at their meeting on the 16 November to allow the national contracting deadline of end December to be met.

The ACP has established a regular briefing to the ACP partners. A first edition was shared on the 19<sup>th</sup> October.

#### North Lincolnshire Accountable Care Partnership (SRO Dr Pav Tandon)

The ACP has now fully recruited to its New Models of Care support team.

Partners held a community services mapping session on the 2nd Nov to map current provision and agreed some areas they would like to focus on initially, building on the work of the "perfect fortnight".

Primary care colleagues met on the 9th Nov to progress thinking around the primary care approach to care network development. Colleagues worked in their networks to consider how they may be able to work more closely together and identify some services that would benefit from this approach. The outputs from this session will be collated and considered as part of the ACP development work.

The ACP and CCG exec teams will be meeting monthly to discuss ACP development.

#### **Next Steps**

In signing off the approach in March, leaders set the following timescales:

	From 2017
	Based on business model developed through Phase 1
Through 2016/17	New contractual
Deliver agreed service changes and next phase schemes	arrangements
Build framework to support new ACPs and System Board	
Strategic Commissioning	

As we move towards 2017 we are therefore consideration the next steps in terms of the business model (described as step 2 in the agreements in March) moving into 2017/18 building on progress to date in step 1 and the changing current context including the development of the STP.

### Humber Coast and Vale Sustainability and Transformation Plan (STP)

The Humber Coast and Vale Sustainability and Transformation Plan (STP) has been published today, 21 November 2016. The plan is the first stage in a programme of work undertaken by a partnership of 21 local authorities, NHS commissioners and providers and other community based organisations that started in April 2016.

Emma Latimer, Humber Coast and Vale STP Lead and Chief Officer NHS Hull Clinical Commissioning Group said:

"Our vision is for people in Humber Coast and Vale to start well, live well and age well. To do that, we must support everyone to manage their own care better, reduce dependence on hospitals and use our resources more efficiently so that we can all rely upon access to good, safe services into the future.

STP partners will continue to work with staff, stakeholders and the public to build the plan, ensuring the involvement of everyone in future conversations around the draft proposals."

STPs are about making practical changes to the way health and social care services are delivered in the face of growing demand for services, a long-term shortage of the skilled people needed to provide them and, in spite of increased funding into the NHS, a projected financial gap for the Humber Coast and Vale system of £420m by 2021.

Read the full media release

Download the STP or Summary Version.

#### Website

Over the past month, the HLHF team have been working to update the content of the HLHF website, as well as making some changes to branding to fall in line with recent guidance. The aim of the update was to make the site easier to navigate, set the context around HLHF's links to wider strategic planning (STP) and update the news and publications sections of the site. The website went live again on 18<sup>th</sup> November, with an agreed approach to ensuring that it is regularly maintained and updated. If you have any comments or suggestions for the site, please do feed them back to the HLHF team and we will look to incorporate them.

The website can be accessed at http://www.healthyliveshealthyfutures.nhs.uk

#### **Need further information?**

For further information about Healthy Lives, Healthy Futures, please contact the Programme Office by emailing <u>nlccg.hlhf@nhs.net</u>