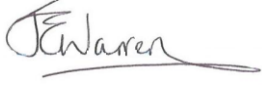


Date:	14 December 2017
Meeting:	Governing Body
Item Number:	8.7
Public/Private:	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>

Author: <i>(Name, Title)</i>	Julie Warren Turnaround Director
GB Lead: <i>(Name, Title)</i>	Julie Warren Turnaround Director
Director approval/signature (MUST BE SIGNED) Date:	

Report Title:	North Lincolnshire CCG Improvement Plan
Decisions to be made:	<p>The Governing Body is recommended to note and approve the following:</p> <ul style="list-style-type: none"> • Approve the submission of an Improvement Plan to NHSE in January '18 • Approve the format of the Improvement Plan • Agree the quarterly reporting against the plan

Continue to improve the quality of services	<input checked="" type="checkbox"/>	Improve patient experience	<input type="checkbox"/>
Reduced unwarranted variations in services	<input checked="" type="checkbox"/>	Reduce the inequalities gap in North Lincolnshire	<input type="checkbox"/>
Deliver the best outcomes for every patient	<input type="checkbox"/>	Statutory/Regulatory	<input checked="" type="checkbox"/>

<p>Executive Summary (Question, Options, Recommendations):</p> <p>Following the issuing of Directions in August 2017, NLCCG was required to submit an Improvement Plan in response to the areas of:</p> <p>Leadership Financial Performance/recovery Governance</p> <p>The Improvement Plan was due to be submitted in early October 2017, however, given the recent change with the Accountable Officer, it is proposed to submit with month 8 data in January 2018.</p>
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Equality Impact	Yes <input type="checkbox"/> No <input type="checkbox"/>	
Sustainability	Yes <input type="checkbox"/> No <input type="checkbox"/>	
Risk	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	

Legal	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	
Finance	Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	

<i>Patient, Public, Clinical and Stakeholder Engagement to date</i>									
	<i>N/A</i>	<i>Y</i>	<i>N</i>	<i>Date</i>		<i>N/A</i>	<i>Y</i>	<i>N</i>	<i>Date</i>
Patient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		Clinical:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Public:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		Other:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

North Lincolnshire CCG Improvement Plan

1. Background

Following the issuing of Directions in August 2017, NLCCG was required to submit an Improvement Plan in response to the areas of:

- Leadership
- Financial Performance/recovery
- Governance

2. NL Improvement Plan

The Improvement Plan was due to be submitted in early October 2017, however, given the recent change in Accountable Officer it is proposed to submit with month 8 data in January 2018.

It is proposed to follow a similar format to other Improvement Plans submitted to NHSE so will include:-

Detail Pack

SECTION		LEAD	UPDATE
Section 1			
1.1	Operating context	Richard Young	
1.2	Historical Performance & QIPP	Ian Holborn	Finance recovery Plan submitted Oct '17 to be revised with mth 8 data
1.3	Historical underlying performance	Ian Holborn	Finance recovery Plan submitted Oct '17 to be revised with mth 8 data
1.4	Planning for 2017/18	Ian Holborn/ Richard Young	Finance recovery Plan submitted Oct '17 to be revised with mth 8 data
Section 2			
2.1	Finances (month 8)	Ian Holborn	
Section 3			
3.1/ 3.2	Financial Recovery	Ian Holborn	Finance recovery Plan submitted Oct '17 to be revised with mth 8 data
3.3	Next Steps	Julie Warren	
3.4	Forecast outturn to plan	Ian Holborn	
3.5	Draft 2018/19 onwards financial plan	Ian Holborn	
3.6	Challenges to delivery and actions	Ian Holborn	

SECTION		LEAD	UPDATE
3.7	Our approach to financial recovery	Ian Holborn/ Richard Young	
3.8	Approach to Rightcare	Ian Holborn/ Richard Young	
3.9	Managing key cost drivers	Ian Holborn/ Richard Young	
3.10	Alignment to STP	Ian Holborn	
Section 4			
4.1	Internal reporting and control	Ian Holborn	
4.2	Positioning the system for sustainability	Julie Warren	
4.3	STP Locality Plan on a page	Richard Young	
4.4	Strengthening financial leadership and accountability	Ian Holborn	
Section 5			
5.1	CCG Improvement summary	Richard Young	
5.2	Effective decision making	Julie Warren	
5.3	Clinical Leadership	Julie Warren/ Robert Jaggs- Fowler	
5.4	Stakeholder management and relationships	Julie Warren	
5.5	SWOT analysis	Julie Warren	
5.6	Improvement actions	Julie Warren	
Section 6			
6.1	Maintaining performance and quality standards	Catherine Wylie	
Appendices			
(i)		Julie Warren	
(ii)		Julie Warren	

An initial discussion took place at Execs on Tuesday 28 November 2017.

3. Recommendations

The Governing Body are recommended to:

- Approve the submission of an Improvement Plan to NHSE in January '18
- Approve the format of the Improvement Plan
- Agree the quarterly reporting against the plan

Paper prepared by:

Julie Warren
Turnaround Director
December 2017